

Northeast Alberta Information HUB (Alberta HUB)

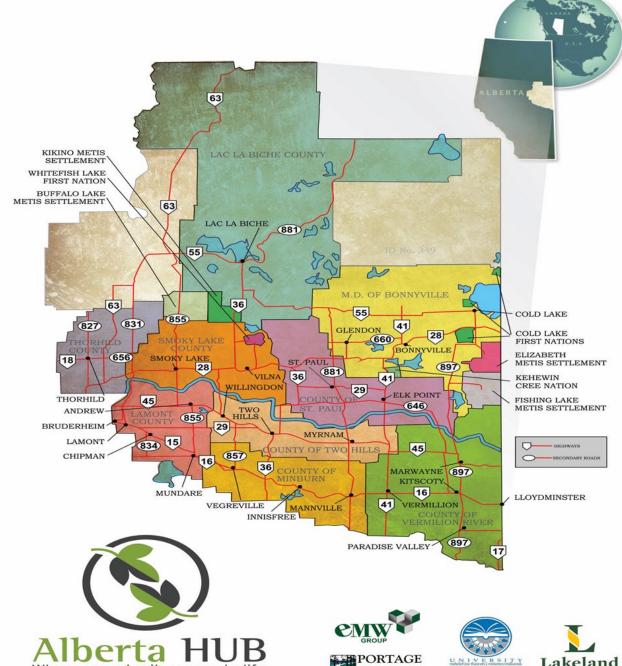
Regional Economic Development Alliance
42 members

(38 communities, 3 colleges, 1 business/industry)

Working Together, Leveraging Resources to

Increase Wealth in our communities

Thru a Regional Approach





In the past communities relied on their "local" economy.

Today, communities rely on the "regional, provincial,

national and international economy".

Community ← Regional ← Provincial

Community Economic Development (source Larry Burkhardt Ec/dev consultant)

- Communities cannot reasonably hope to achieve success without first establishing/championing a vision that defines what that community strives to become.
- 2. Focus on primary jobs. Primary job growth drives economic development and generates disposable income that sustains economic activity (retail).
- 3. Economic development must be a regional activity. Decisions are made based on an evaluation of a geographic area where a company can find, attract/retain a workforce. It will cross several jurisdictional lines--which are meaningless to a company.

Alberta HUB's Strategic Goals:



- Investment Attraction / Expansion / Retention
- Business Support / Entrepreneurship
- Enhance Community Readiness For Investment
- Marketing

Align with the Government of Alberta Strategy

Economic Development Trade & Tourism

Alberta Agriculture / Invest Alberta / Alberta Innovates / Innotech Alberta Alberta Transportation / Alberta Labour

Investment Attraction / Expansion / Retention (Market Investment Opportunities)



- Expansion / Retention strategy (Chambers)
 Diversification Opportunities / Supply Chain Opportunities
 Start-ups "Grow from within"
- Attraction Strategy (Research Based)

"Market Pull vs Producer Push"

Business Support / Entrepreneurship

Increase awareness of Business Support Services

- Rural Alberta Business Center (RABC)
- Community Futures / Chambers of Commerce
- Regional Innovation Network (RIN)

Enhance/Support Entrepreneurship

Alberta HUB provides industry information for business start-ups/existing business to diversify, increase market share. Global Trends





- Regional Capacity Building/ Enhance Community Readiness
- Provide regional industry development
- Provide marketing support/best practices

> Marketing

Development of marketing materials (community/regional)

- Investment Fact Sheet / Quality of Life Fact Sheet
- Community on-line profile / On-line platform (website)
- Transportation profile / Agriculture profile

Site Selection criteria - Labour, Land/Buildings, utilities, Transportation, etc.

Industry Sectors:

- Oil/Gas
- ➤ Agriculture / Value Add

 (Alternative crops/Cannabis/Ag Plastics)

Renewable Energy
Tourism
Aerospace Tech/Defense, UAV (Drone)
Biomass (Waste Technology)
Manufacturing/Fabrication

Disruptive Technologies
Smart Ag, Artificial Intelligence, 3D printing, additive manufacturing





> Oil/Gas

Focus has been on servicing the up-steam side of oil production
 There is still (Appr) \$28 billion (Alberta HUB region) worth of
 investment on the books
 Labour/Services demand has dropped off......Advance of technology,
 companies doing more with less........

Diversification Opportunities: Environmental services......

Monitoring



> Agriculture Sector..... Source: Federal Census

Gross Farm Cash Receipts

2011 2016

Alberta HUB region \$1,035,015,798 \$1,472,162,304

(9 counties)

Lamont County \$ 116,937,707 \$ 181,264,477 (55% increase)

Market Value of Livestock/Poultry close to \$1.1 billion
 (2016 fed census) (2011 showed just over \$400 million)

Over 3 million cultivated acres over 9 counties...... rotation



Agriculture "Market Pull vs Producer Push"

"What does the world want / What can we provide"

Strategic / Research Based Attract Investment



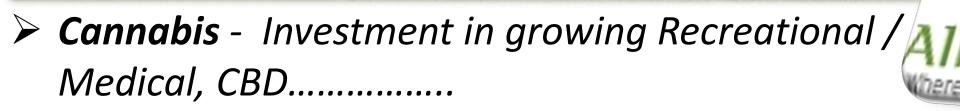
 Focus remains (for the most part) on growing a raw commodity and shipping it away for Value add processing Although this is important for our region, opportunities exist for value add investment:



- Primary Processing (decortication facilities)
- Manufacturers: end products (Automotive/Green building products)
- Full Crop Utilization (Seed/Fibre/CBD)
 The Alberta HUB region has The Northern Advantage for growing
 Hemp fibre

*Lamont County Hemp workshop: Feb/19 180 people attended







- > Agri-Food Demand for "Local Food"
- Increased interest for producing/expanding (Theil's Greenhouse, Bruderheim)
- Development of "Food HUBs"
- Portage College Commercial Kitchen



Alberta HUB report....investment opportunities

- > Aerospace Technology & Defense
- Future Fighter Program (\$14B) will see significant construction activity at CFB Cold Lake (cleaning/greening)
- Approximately \$10MM/year is spent on local procurement by the four Alberta military bases inclusive of CFB Cold Lake
- UAV opportunities (Drone/terrestrial)
- Unmanned systems are used extensively within the region, particularly with Agriculture/Oil & Gas
- Beyond Visual Line of Sight (BVLOS) testing leverage activity at Foremost



(Business opportunity?)

 Tourism: Culinary Tours, Motorcycle Tourism
 "Elk Island National Park" "Ukrainian Cultural Village" (360,000 visitors 2017)

(reliant on the service industry: restaurants, campsites)

Create a long-term plan.. Focused.......

Collaborate.....Be prepared to pivot......

Global Trends





Marketing

- On-line platform website
- Investment Fact Sheet/Quality of Life Fact Sheet
- Regional profiles

Agriculture, Valu-add, Industrial Hemp, Oil/Gas, Tourism

- > 97% of site selectors start on-line when seeking a new property
- > 91% rated property info & inventory as most important on a website

Top Site selection criteria:

Labour, Infrastructure/Utilities/Taxes/Regulations



Regional Projects:

- Broadband "Connectivity" (GOA, Fed Gov, CRTC)
- Transportation –
 High Load Corridor Study
 Highway 28 study
 Commercial Safety Rest Areas
- Eastern Alberta Trade Corridor
 "Connected to Global Markets"



Direct Access to the U.S. and Mexican Markets





Alberta HUB

Providing information in a user friendly way!

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Thank You!